

# Scaling MSME Finance for Social Impact

CapPlus provides strategic and operational advisory services to local financial institution partners to accelerate their provision of finance to micro and small businesses, the largest creators of jobs. We are collaborative, solution-oriented, technologically savvy and committed to finding creative solutions to expanding MSME finance profitably in underserved markets, where immense untapped opportunities exist.

Since 2004 CapPlus has been working in tandem with equity and debt funds, combining their capital infusions with our technical assistance, a powerful combination that catalyses growth and impact.

# Capacity Building and Advisory Services

#### New market expansion and development

Market opportunity exploration and research to identify SME finance gaps in underserved high impact sectors to estimate the effective demand for finance. High impact sectors include TVET lending, health facility finance, agrifinance, edufinance, green lending, or SME equipment leasing. Co-design and pilot market strategies, assessments and segmentation; test products and services for underserved markets.

## **Digital transformation and Information technology**

Strategy, operations and implementation for customer-facing services and digitalisation of internal operations. Also diagnostics, system upgrades and conversions, digital financial services.

#### Capital adequacy and risk management

Investment readiness, portfolio stress testing, problem loan and credit risk management, risk mitigation tools and strategies, portfolio analysis, enterprise risk management, operational and regulatory risk management, governance strengthening

## Agriculture finance expansion

Market assessments, strategy, value chain finance, innovative tools like credit scoring and products (e.g. variable payment mechanisms) to support smallholder farmers and agriculture-based MSMEs

#### MSME finance from A to Z

Structure and staffing; skill building and training; efficient strategies for origination through disbursal, monitoring, repayment and recovery; credit scoring; SME product design, pilot testing and scale-up; policies and procedures; portfolio management; operations and technology—based solutions.

### Women and youth

Market assessment, strategy, tailored products, nonfinancial services, and delivery channels

#### **Strengthening SME finance ecosystems**

Working with and/or through central banks, associations and other Industry aggregators to improve the knowledge and skills of financial institution staff through capacity building, crafted knowledge exchange, training and engagement forums.

#### **Human resources and change management**

Leadership, staff development, training function, performance management, employee engagement, human resources administration – much of it necessary to achieve lasting change.

# Results Through Clients' Eyes

Independent study of CapPlus conducted by Steward Redqueen

82%

100%

**75%** 

improved operational efficiency

introduced significant positive changes

improved profitability

## Representative Clients

Asian Credit Fund, Kazakhstan dfcu Bank, Uganda NMB Bank, Tanzania

Bai Tushum Bank, Kyrgyzstan FBC Bank, Zimbabwe Premier Credit Limited, Kenya

Banque Atlantique Group, West Africa Grooming Centre, Nigeria PricewaterhouseCoopers and BlueOrchard

Baobab, Côte d'Ivoire Groupe Cofina, Côte d'Ivoire Reliance Financial Services, Gambia

BRAC Bank, Bangladesh IDLC, Bangladesh Sathapana, Cambodia
BRAC Uganda Kashf Foundation, Pakistan Sidian Bank, Kenya

Cogebanque, Rwanda Kingdom Bank Limited, Kenya Sinapi Aba Trust, Ghana

Commercial Bank of Africa, Kenya Madison Finance Company, Zambia Sterling Bank, Nigeria

COOPSAMA, Guatemala MFS Africa Stanbic, Uganda

CRDB, Tanzania National Microfinance Bank, Tanzania TUHF, South Africa

DCB Commercial Bank, Tanzania NCBA Bank, Kenya XacBank, Mongolia

**In Ghana:** Current long-term partners include Ahantaman Rural Bank, Akuapem Rural Bank, Best Point Savings and Loans, Fiaseman Rural Bank, Mumuadu Rural Bank, Sefwiman Rural Bank, plus medium and short-term partnerships with 18 other financial institutions.

# FIRST+ (Financial Institution Resilience and STrengthening)

Catalyzing systemic change to accelerate job creation in Ghana through small business growth powered by access to finance.

Through FIRST+, CapPlus applies an ecosystem development approach to address the underlying challenges that inhibit financial institutions' lending to small businesses, partnering with them to shift mindsets, implement proven methodologies and practices, and tailor financial services for women and youth with a focus on the agricultural sector.

Currently working with 24 Ghanaian financial institutions, CapPlus employs change management principles while bringing best-in-class expertise and systems to profitably increase lending to underserved small businesses, the largest creators of jobs in Ghana.

FIRST+, led by CapPlus, is a partnership with the Mastercard Foundation, Bank of Ghana, and Ghana Microfinance Institutions Network (GHAMFIN) which offers group-based skills training on critically relevant topics to financial institutions, reinforcing the expertise that CapPlus delivers in the field.

If you are interested in learning more or partnering, please contact us: